

**WATERLOO MINOR SOCCER CLUB
CONSTITUTION & BY-LAWS
December 9, 2015**

ARTICLE I GENERAL

- 1.1 Purpose - These By-laws relate to the general conduct of the affairs of the Waterloo Minor Soccer Club.
- 1.2 Definitions - The following terms have these meanings in these By-laws:
- a) *Act* - the Ontario Corporations Act or any successor legislation including the Not-for-Profit Corporations Act, 2010 (upon becoming law).
 - b) *Auditor* - an individual appointed by the Members at the Annual Meeting to audit the books, accounts, and records of the Corporation for a report to the Members at the next Annual Meeting in accordance with the Act.
 - c) *Board* - the Board of Directors of the Corporation.
 - d) *Corporation* - the Waterloo Minor Soccer Club.
 - e) *Days* - days including weekends and holidays.
 - f) *Director* - an individual elected or appointed to serve on the Board pursuant to these By-laws.
 - g) *Officer* - an individual elected or appointed to serve as an Officer of the Corporation pursuant to these By-laws.
 - h) *Ordinary Resolution* - a resolution passed by a majority of the votes cast on that resolution.
 - i) *OSA* - The Ontario Soccer Association
 - j) *Special Resolution* - a resolution passed by a majority of not less than two-thirds of the votes cast on that resolution.
- 1.3 Registered Office - The registered office of the Corporation will be located within the Province of Ontario in the City of Waterloo.
- 1.4 Corporate Seal - The Corporation may have a corporate seal, which may be adopted and may be changed by Ordinary Resolution of the Board.
- 1.5 Affiliations - The Corporation will be a member in good standing with the following Associations and is subject to their published rules in declining order of authority, followed by the by-law, rules and policies of the Corporation:
- a) FIFA
 - b) The Canadian Soccer Association
 - c) The Ontario Soccer Association
 - d) The South and South-West Regional Soccer Associations
 - e) The City of Waterloo under its Recreation and Leisure Services Community Liaison Policy
 - f) The Corporation
- 1.6 Dispute Resolution - To establish and follow written dispute resolution, appeal and arbitration procedures so as to avoid external legal action and procedures to the fullest extent possible. The Waterloo Minor Soccer Club shall adhere to the OSA's published Dispute Resolution process and shall make this process available to any Member, upon written request.
- 1.7 Harassment - The Waterloo Minor Soccer Club shall adhere to its Harassment Policy and to the Harassment Policy of the OSA. The Harassment Policies of the Corporation and OSA shall apply to all Officers, Directors, employees, volunteers, coaches, managers, game officials, administrators, players and members of the Waterloo Minor Soccer Club.
- 1.8 No Gain for Members - The Corporation will be carried on without the purpose of gain for its Members and any profits or other accretions to the Corporation will be used in promoting its objects.
- 1.9 Ruling on By-laws - Except as provided in the Act, the Board will have the authority to interpret any provision of these By-laws that is contradictory, ambiguous, or unclear, provided such interpretation is consistent with the objects of the Corporation.

1.10 Conduct of Meetings - Unless otherwise specified in these By-laws, meetings of Members and meetings of the Board will be conducted according to Robert's Rules of Order (current edition).

1.11 Interpretation - Words importing the singular will include the plural and vice versa, words importing the masculine will include the feminine and vice versa, and words importing persons will include bodies corporate. Words importing an organization name, title, or program will include any successor organizational name, title, or program.

ARTICLE II MEMBERSHIP

2.1 Categories - The Corporation has one (1) class of Membership composed of the following sub-classes:

- a) Active Volunteer Member - An individual, eighteen years of age and older, who has agreed to abide by the Corporation's By-laws, policies, procedures, rules and regulations and who is registered, elected or appointed within the Corporation as a volunteer in any of the following positions:
 - a) Representative Team Coach, Assistant Coach, Manager, or Assistant Manager
 - b) House League Convenor, Team Coach, Assistant Coach, or Manager
 - c) Committee Members appointed by the Board of Directors
 - d) Honorary Life Appointment (Any individual approved by Special Resolution of the Board who has contributed greatly to the development or promotion of the Corporation)
 - e) Director
 - f) Any other individual volunteer who has applied and whose application for registration as a member has been approved by the Board.
- b) Participant Member - Any individual, eighteen years of age and older, who has agreed to abide by the Corporation's By-laws, policies, procedures, rules and regulations, who is registered with the Corporation and meets one of the following conditions:
 - a) Registered as a player in a program with the Corporation during the current membership year i. Completed the Corporation's Orientation Program
 - b) Designated by a minor player registered in a program with the Corporation during the current membership year and:
 - i. Completed the Corporation's Orientation Program
 - ii. Is the minor player's parent, sibling, aunt, uncle, legal guardian and/or grand parent

2.2 Maximum Family Votes - A family with more than one minor player (child/ward) registered in a program with the Corporation during a current membership year will only be entitled to a maximum of one (1) Participant Member per family. A player 18 years of age or older is entitled to their own vote which will not be considered a family vote.

2.3 One Class - Although an individual may qualify for, and be registered or designated under more than one sub-class of membership, each individual may only hold one membership and one vote in the Corporation.

2.4 Membership Exclusions - An Individual who receives more than \$500 in remuneration per year, as defined by WMSC policy is not eligible for Membership, not eligible to vote and is not eligible to collect, hold and vote by proxies.

Admission of Members

2.5 Admission of Members - No individual will be admitted as a Member of the Corporation unless:

- a) The candidate member has made an application for membership in a manner prescribed by the Corporation;
- b) The candidate member has paid dues as prescribed by the Board;
- c) The candidate member agrees to uphold and comply with the Corporation's governing documents;
- d) The candidate member meets any other condition of membership determined by the Board; and
- e) The candidate member has been approved by majority vote as a Member by the Board or by any committee or individual delegated this authority by the Board.

2.6 Registration - The Corporation will use membership registration as prescribed by the Board and will maintain a registry of Members. Such information will be kept confidential in accordance with the Corporation's policies.

Membership Dues and Duration

2.7 Year - Unless otherwise determined by the Board, the membership year of the Corporation will be January 1st to December 31st.

2.8 Dues - Membership dues will be determined annually by the Board and ratified by the Members.

2.9 Duration - Membership duration is accorded on an annual basis and Members will re-apply for membership annually.

Transfer, Suspension, and Termination of Membership

2.10 Transfer - Membership in the Corporation is non-transferable.

2.11 Termination - Membership in the Corporation will terminate immediately upon:

- a) The expiration of the Member's annual membership, unless renewed in accordance with these Bylaws;
- b) Resignation by the Member by giving written notice to the Corporation;
- c) Dissolution of the Corporation;
- d) The Member's death or dissolution; or
- e) By Ordinary Resolution of the Board or of the Members at a duly called meeting, provided fifteen (15) days' notice is given and the Member is provided with reasons and the opportunity to be heard. Notice will set out the reasons for termination of membership and the member receiving the notice will be entitled to submit a written submission opposing the termination.

2.12 May Not Resign - A Member may not resign from the Corporation when the Member is subject to disciplinary investigation or action of the Corporation.

2.13 Arrears - A Member will be expelled from the Corporation for failing to pay membership dues or monies owed to the Corporation by the deadline dates prescribed by the Corporation.

2.14 Discipline - In addition to expulsion for failure to pay membership dues, a Member may be disciplined in accordance with the Corporation's policies and procedures relating to the discipline of Members.

2.15 Appeals - A Member or candidate member may appeal a decision of the Corporation in accordance with the OSA's, the South and South-West Regional Soccer Associations', and the Corporation's policies and procedures relating to appeals.

2.16 Dispute Resolution - The Corporation will adapt and adhere to the OSA's Dispute Resolution Policy.

2.17 Dues Payable - Any dues, subscriptions, or other monies owed to the Corporation by suspended or expelled Members will remain due.

Good Standing

2.18 Definition - A Member will be in good standing provided that the Member:

- a) Has not ceased to be a Member;
- b) Has not been suspended or expelled from membership, or had other membership restrictions or sanctions imposed;
- c) Has completed and remitted all documents as required by the Corporation;
- d) Has complied with the By-laws, policies, and rules of the Corporation;
- e) Is not subject to a disciplinary investigation or action by the Corporation, or if subject to disciplinary action previously, has fulfilled all terms and conditions of such disciplinary action to the satisfaction of the Board; and
- f) Has paid all required membership dues.

2.19 Cease to be in Good Standing - Members that cease to be in good standing, as determined by the Board or a Disciplinary Panel will not be entitled to vote at meetings of the Members or be entitled to the benefits and privileges of membership until such time as the Board is satisfied that the Member has met the definition of good standing.

ARTICLE III MEETINGS OF MEMBERS

3.1 Annual Meeting - The Corporation will hold meetings of Members at such date, time and place as determined by the Board within the Province of Ontario. The Annual Meeting will be held within fifteen (15) months of the last Annual Meeting and within six (6) months of the Corporation's fiscal year end. Any Member, upon request, will be provided, not less than twenty-one (21) days before the annual meeting, with a copy of the approved financial statements, auditor's report or review engagement report.

3.2 Special Meeting - A Special Meeting of the Members may be called at any time by Ordinary Resolution of the Board or upon the written requisition of ten percent (10%) or more of the Members for any purpose connected with the affairs of the Corporation that does not fall within the exceptions listed in the Act or is otherwise inconsistent with the Act, within twenty-one (21) days from the date of the deposit of the requisition.

3.3 Participation/Holding by Electronic Means - Any person entitled to attend a meeting of Members may participate in the meeting by telephonic or electronic means that permits all participants to communicate adequately with each other during the meeting if the Corporation makes such means available. A person so participating in a meeting is deemed to be present at the meeting. The Directors or Members, as the case may be, may determine that the meeting be held entirely by telephonic or electronic means that permit all participants to communicate adequately with each other during the meeting.

3.4 Notice - Written or electronic notice of the date of the Annual Meeting of the Members will be given to all Members in good standing, Directors, and the Auditor at least ten (10) days and not more than fifty (50) days prior to the date of the meeting. Notice will contain a reminder of the right to vote by proxy or by absentee ballot, a proposed agenda, reasonable information to permit Members to make informed decisions, nominations of Directors, and the text of any resolutions or amendments to be decided.

3.5 Waiver of Notice - Any person who is entitled to notice of a meeting of the Members may waive notice, and attendance of the person at the meeting is a waiver of notice of the meeting, unless the person attends the meeting for the express purpose of objecting to the transaction of any business on the grounds that the meeting was not lawfully called in accordance with these By-laws.

3.6 Error or Omission in Giving Notice - No error or omission in giving notice of any meeting of the Members shall invalidate the meeting or make void any proceedings taken at the meeting.

3.7 New Business - No other item of business will be included in the notice of the meeting of the Members unless notice in writing of such other item of business, or a Member's proposal, has been submitted to the Board sixty (60) days prior to the meeting of the Members in accordance with procedures as approved by the Board. Copies of all such proposals together with copies of any amendments thereto then proposed by the Board and copies of all resolutions put forward by the Board shall be sent to all Members with the agenda and the notice calling an Annual Meeting.

3.8 Quorum - Twenty-five (25) voting Members present or by proxy will constitute a quorum. If a quorum is present at the opening of a meeting of the Members, the Members present may proceed with the business of the meeting, even if a quorum is not present throughout the meeting.

3.9 Closed Meetings - Meetings of Members will be closed to the public except by invitation of the Board.

3.10 Agenda - The agenda for the Annual Meeting may include:

- a) Call to order
- b) Establishment of quorum
- c) Appointment of scrutineers for voting
- d) Approval of the agenda
- e) Approval of minutes of the previous Annual Meeting

- f) Presentation and approval of reports
- g) Review of Financial Statements
- h) Report of Auditors
- i) Appointment of Auditors
- j) Approval of membership dues and related fees
- k) Business as specified in the meeting notice
- l) Election of new Directors
- m) Adjournment

3.11 Scrutineers - At the beginning of each Members Meeting, the Board may appoint one or more scrutineers who will be responsible for ensuring that votes are properly cast and counted.

3.12 Adjournments - With the majority consent of the Members present and quorum is ascertained, the Members may adjourn a meeting of Members and no notice is required for continuation of the meeting, if the meeting is held within thirty (30) days. Any business may be brought before or dealt with at any adjourned meeting which might have been brought before or dealt with at the original meeting in accordance with the notice calling the same.

Voting at Meetings of Members

3.13 Voting Rights - Members will have the voting rights defined in ARTICLE II at all meetings of the Members.

3.14 Intentionally left blank.

3.15 Intentionally left blank.

3.16 Intentionally left blank.

3.17 Proxy Voting - Every Member entitled to vote at a meeting of Members may, by means of a proxy, appoint a proxy holder, or one or more alternate proxy holders, to attend and vote on behalf of the Member. The proxy holder need not be a Member. A proxy must:

- a) Be signed by the Member;
- b) Be in a form that complies with the Act;
- c) Comply with the format stipulated by the Corporation; and
- d) Be submitted to the Registered Office of the Corporation at least two (2) business days prior to the meeting of the Members
- e) Comply with the Corporation’s Proxy Policy.

3.18 Absentee Voting - A Member may vote in writing in advance of the meeting of the Members on published proposed resolutions and for the election of Directors by so indicating the vote to the Secretary prior to the vote being taken.

3.19 Voting by Mail or Electronic Means - A Member may vote by mail, or by telephonic or electronic means if:

- a) The votes may be verified as having been made by the Member entitled to vote; and
- b) The Corporation is not able to identify how each Member voted.

3.20 Voting Procedure - Except upon the demand, by at least ten (10) of the Members, for a secret ballot prior to the vote being held, voting on resolutions or proposals other than the election of Directors will be held by means specified by the Board.

3.21 Majority of Votes - Except as otherwise provided in these By-laws, the majority of votes will decide each issue. In the case of a tie, the President of the Corporation (or designate) shall cast the deciding vote.

3.22 Written Resolution - A resolution signed by all the Members entitled to vote on that resolution at a meeting of the Members is as valid as if it had been passed at a meeting of the Members.

ARTICLE IV GOVERNANCE

Composition of the Board

4.1 Directors - The Board will consist of eleven (11) Directors composed as follows:

- a) Eleven (11) Directors-at-Large

Election of Directors

- 4.2 Eligibility - To be eligible for election as a Director, an individual must:
- Have been a Participant Member or Volunteer Member for at least two years within three years of the election date;
 - Be eighteen (18) years of age or older;
 - Not have been found under the *Substitute Decisions Act*, 1992 or under the *Mental Health Act* to be incapable of managing property;
 - Have the power under law to contract;
 - Have not been declared incapable by a court in Canada or in another country; and
 - Not have the status of bankrupt.
- 4.3 Call for Nominations - At least ninety (90) days prior to the Annual Meeting, the Nominating Committee will issue a 'Call for Nominations' using any means of communication. The 'Call of Nominations' will state the method which the nominations are to be made, the requirements for the position, and the deadline for submission which will be no later than thirty (30) days prior to the Annual Meeting.
- 4.4 Intentionally left blank.
- 4.5 Nomination - Any nomination of an individual for election as a Director will:
- Include the written consent of the nominee by signed or electronic signature; and
 - Be submitted to the Registered Office of the Corporation thirty (30) days prior to the Annual Meeting. This timeline may be extended by Ordinary Resolution of the Board.
- 4.6 Election - Directors will be elected at Annual Meetings as follows:
- Five (5) Directors-at-Large will be elected at alternate Annual Meetings to those listed in sub-section b.
 - Six (6) Directors-at-Large will be elected at alternate Annual Meetings to those listed in sub-section a.
- 4.7 Campaign - Nominees may submit a single-sided typewritten page containing their campaign platform message to be mounted on the Corporation's bulletin board and distributed at the Annual Meeting. The Corporation will also make campaign platform messages available to voting Members prior to the Annual Meeting.
- 4.8 Question Period - On the request of a Member, a question period of not less than fifteen (15) minutes will be provided to enable Members to put questions to candidates.
- 4.9 Elections - Elections will be decided by majority vote of the Members in accordance with the following:
- Voting will be by secret ballot.
 - One Valid Nomination - Winner declared by acclamation.
 - Two or More Valid Nominations - The nominee(s) receiving the greatest number of votes will be elected. In the case of a tie, the nominee receiving the fewest votes will be deleted from the list of nominees and a second vote will be conducted. If there continues to be a tie and more nominees than positions, the nominee receiving the fewest votes will be deleted from the list of nominees until there remains the appropriate number of nominees for the position(s) or until a winner is declared. If there continues to be a tie then the winner(s) will be declared by Ordinary Resolution of the Board.
- 4.10 Post-Election Eligibility - An elected Director who does not meet the eligibility requirements for election as Director will have sixty (60) days to become eligible for the position or will be removed as a Director of the Corporation.
- 4.11 Terms - Directors will serve terms of two (2) years and will hold office until their successors have been duly elected in accordance with these By-laws, unless they resign, are removed from or vacate their office.

Resignation and Removal of Directors

- 4.12 Resignation - A Director may resign from the Board at any time by presenting his or her notice of resignation to the Board. This resignation will become effective the date on which the notice is received by the Secretary or at the time specified in the notice, whichever is later. When a Director who is subject to a disciplinary investigation or action of the Corporation resigns, that Director will nonetheless be subject to any sanctions or consequences resulting from the disciplinary investigation or action.

- 4.13 Vacate Office - The office of any Director will be vacated automatically if:
- a) The Director resigns;
 - b) At the discretion of the Board and without reasonable excuse, the Director is absent from three (3) consecutive meetings of the Board;
 - c) The Director is found to be incapable of managing property by a court or under Ontario law;
 - d) The Director is found by a court to be of unsound mind;
 - e) The Director becomes bankrupt or suspends payment of debts or compounds with creditors or makes an authorized assignment in bankruptcy or is declared insolvent; or
 - f) The Director dies.

4.14 Removal - An elected Director may be removed by Ordinary Resolution of the Members at an Annual Meeting or Special Meeting provided the Director has been given reasonable written notice of, and the opportunity to be present and to be heard at, such a meeting.

Filling a Vacancy on the Board

4.15 Vacancy - Where the position of a Director becomes vacant for whatever reason and there is still a quorum of Directors, the Board may appoint a qualified individual to fill the vacancy for a term expiring not later than the close of the next Annual Meeting. The total number of Directors so appointed may not exceed one-third of the number of Directors elected at the previous Annual Meeting.

Meetings of the Board

4.16 Call of Meeting - A meeting of the Board will be held at any time and place as determined by the President, or by written requisition of at least two (2) Directors.

4.17 Chair - The President will be the Chair of all Board meetings unless designated by the President. In the absence of the President, or if the meeting of the Board was not called by the President, the Secretary (or designate) will be the Chair of the meeting.

4.18 Notice - Written notice, served other than by mail, of meetings of the Board will be given to all Directors at least seven (7) days prior to the scheduled meeting. Notice served by mail will be sent at least fourteen (14) days prior to the meeting. No notice of a meeting of the Board is required if all Directors waive notice, or if those absent consent to the meeting being held in their absence. If a quorum of Directors is present, each newly elected or appointed Board may, without notice, hold its first meeting immediately following the Annual Meeting of the Corporation.

4.19 Board Meeting With New Directors - For a first meeting of the Board held immediately following the election of Directors at a meeting of the Members, or for a meeting of the Board at which a Director is appointed to fill a vacancy on the Board, it is not necessary to give notice of the meeting to the newly elected or appointed Director(s).

4.20 Number of Meetings - The Board will hold at least ten (10) meetings per year.

4.21 Quorum - At any meeting of the Board, quorum will be a majority of Directors holding office.

4.22 Voting - Each Director is entitled to one vote. Voting will be by a show of hands, written, or orally unless a majority of Directors present request a secret ballot. Resolutions will be passed upon a majority of the votes being in favour of the resolution. In the event of a tie, the Chair of the meeting shall vote a second time to decide the issue.

4.23 No Alternate Directors - No person shall act for an absent Director at a meeting of directors.

4.24 Written Resolutions - A resolution in writing signed by all the Directors is as valid as if it had been passed at a meeting of the Board.

4.25 Closed Meetings - Meetings of the Board will be closed to Members and the public except by invitation of the Board.

4.26 Meetings by Telecommunications - A meeting of the Board may be held by telephone conference call or by

means of other telecommunications technology. Directors who participate in a meeting by telecommunications technology are considered to have attended the meeting.

Duties of Directors

4.27 Standard of Care - Every Director will:

- a) Act honestly and in good faith with a view to the best interests of the Corporation; and
- b) Exercise the care, diligence and skill that a reasonably prudent person would exercise in comparable circumstances.

Powers of the Board

4.28 Powers of the Corporation - Except as otherwise provided in the Act or these By-laws, the Board has the powers of the Corporation and may delegate any of its powers, duties, and functions.

4.29 Empowered - The Board is empowered, including but not limited to:

- a) Make policies and procedures or manage the affairs of the Corporation in accordance with the Act and these By-laws;
- b) Make policies and procedures relating to the discipline of Members, and have the authority to discipline Members in accordance with such policies and procedures;
- c) Make policies and procedures relating to the management of disputes within the Corporation and deal with disputes in accordance with such policies and procedures;
- d) Employ or engage under contract such persons as it deems necessary to carry out the work of the Corporation;
- e) Determine registration procedures, recommend membership dues, and determine other registration requirements;
- f) Enable the Corporation to receive donations and benefits for the purpose of furthering the objects and purposes of the Corporation;
- g) Make expenditures for the purpose of furthering the objects and purposes of the Corporation;
- h) Borrow money upon the credit of the Corporation as it deems necessary in accordance with these By-laws; and
- i) Perform any other duties from time to time as may be in the best interests of the Corporation.

4.30 Patrons - The Board may appoint such persons as it sees fit as Patrons of the Corporation as to solicit from such persons such support of or assistance to the Corporation as the Board may determine.

4.31 Priorities - The Board will set priorities for actions of the paid personnel not less than every twelve (12) months at which time the paid personnel should be assessed a performance evaluation.

ARTICLE V OFFICERS

5.1 Composition - The Officers of the Corporation will be the President, Secretary, and Treasurer.

5.2 Election - Following an Annual Meeting of the Members, the Board will elect from among themselves, in order, a President, Treasurer, and Secretary.

5.3 President Eligibility - To be elected as President, the Director must have served as a Director of the Corporation for at least one year within three years of the election date;

5.4 Term - Officers are elected for a one year term. If the President is elected President in the first year of his or her term, the President will serve as President for a two year term. If the President is elected President in the second year of his or her term as Director, the President will serve a term of one year and, if the President is reelected as a Director, will serve a second year as President in the first year of that reelected term. The President may only serve a maximum of two (2) consecutive terms.

5.5 Duties - The duties of Officers are as follows:

- a) The President will be the chair of the Board, will preside at the Annual and Special Meetings of the Corporation and at meetings of the Board unless otherwise designated, will be the official spokesperson of the Corporation, and will perform such other duties as may from time to time be established by the Board.
- b) The Secretary will be responsible for the documentation of all amendments to the Corporation's Bylaws, will ensure that all official documents and records of the Corporation are properly kept, cause to be recorded the minutes of all meetings, will prepare and submit to each Meeting of the Members and other meetings a report of all activities since the previous Meeting of the Members or other meetings, will give due notice to all Members of the Meeting of the Members of the Corporation, and will perform such other duties as may from time to time be established by the Board.
- c) The Treasurer will, subject to the powers and duties of the Board, keep proper accounting records as required by the Act, will cause to be deposited all monies received by the Corporation in the Corporation's bank account, will supervise the management and the disbursement of funds of the Corporation, when required will provide the Board with an account of financial transactions and the financial position of the Corporation, will prepare annual budgets, will oversee and supervise office staff, and will perform such other duties as may from time to time be established by the Board.

5.6 Delegation of Duties - At the discretion of the Officer and with approval by Ordinary Resolution of the Board, any Officer may delegate any duties of that office to appropriate staff or committee of the Corporation.

5.7 Multiple Positions - With the exception of the position of President, a Director may hold multiple Officer positions.

5.8 Removal - An Officer may be removed by Ordinary Resolution at a meeting of the Board or of the Members, provided the Officer has been given notice of and the opportunity to be present and to be heard at the meeting where such Ordinary Resolution is put to a vote. If the Officer is removed by the Members, his or her position as a Director will automatically and simultaneously be terminated.

5.9 Vacancy - Where the position of an Officer, excluding the President, becomes vacant for whatever reason and there is still a quorum of Directors, the Board may, by Ordinary Resolution, appoint a qualified individual to fill the vacancy for the remainder of the vacant position's term of office. If the President position becomes vacant, the Officers will appoint another Director to serve as President until the next Annual Meeting of the Members.

ARTICLE VI COMMITTEES

Committees

6.1 Appointment of Committees - The Board may appoint such committees as it deems necessary for managing the affairs of the Corporation and may appoint members of committees or provide for the election of members of committees, may prescribe the duties and terms of reference of committees, and may delegate to any Committee any of its powers, duties, and functions.

6.2 Executive Committee - The Board will appoint an Executive Committee consisting of the Officers and a fourth Director elected by the Board into the position of Executive Committee Director. The Executive Committee is entitled to exercise the powers of the Board in intervals between meetings of the Board but only on matters prescribed by the Board. Quorum of the Executive Committee is three (3) members. Executive Committee minutes must be kept and decisions of the Executive Committee must be ratified at the next meeting of the Board.

6.3 Removal - The Board may remove any member of any Committee or any Committee.

6.4 Debts - No Committee will have the authority to incur debts in the name of the Corporation.

ARTICLE VII FINANCE AND MANAGEMENT

7.1 Fiscal Year - Unless otherwise determined by the Board, the fiscal year of the Corporation will be October 1st to September 30th.

7.2 Bank - The banking business of the Corporation will be conducted at such financial institution as the Board may determine.

7.3 Auditors - At each Annual Meeting the Members will appoint an auditor to audit or conduct a review engagement of the books, accounts and records of the Corporation in accordance with the Act. The auditor will hold office until the next Annual Meeting. The auditor will not be an employee, Officer, or Director of the Corporation and must be permitted to conduct an audit or review engagement of the Corporation under the *Public Accounting Act*, 2004, as amended.

7.4 Annual Financial Statements - The Directors will approve financial statements (evidenced by signature of one or more Directors) of the Corporation of the last fiscal year of the corporation but not more than six (6) months before the Annual Meeting and present the approved financial statements before the Members at every Annual Meeting. A copy of the Annual Financial Statements will be provided to any Member requesting a copy of the Financial Statements not less than twenty-one (21) days before the Annual Meeting. The Financial Statements will include:

- a) The financial statements
- b) The auditor's report
- c) Any further information respecting the financial position of the Corporation

7.5 Audit Requirements - The financial statements of the Corporation will be presented annually to the members at the Annual Meeting in accordance with the Act and the minimum account principles as stated by the Ontario Soccer Association (in the event of conflict between the OSA standards and the Act, the Act will prevail), currently as follows:

- a) Audited, as defined by the Canadian Institute of Chartered Accountants (CICA), by a public accountant if the Corporation's annual gross revenue is greater than or equal to \$150,000 of the Corporation has greater than or equal to 1000 registered individuals; or
- b) Reviewed by a Public Accountant, Certified General Accountant or Certified Management Accountant through a Financial Review Engagement, as defined by CICA, if the Corporation's annual gross revenue is less than \$150,000 but greater than or equal to \$100,000, or the Corporation has fewer than 1000 but greater than or equal to 500 registered individuals; or
- c) Signed with a Notice to Reader prepared by a Public Accountant, Certified General Accountant or Certified Management Accountant if the Corporation's annual gross revenue is less than \$100,000 but greater than or equal to \$10,000.

7.6 Books and Records - The necessary books and records of the Corporation required by these By-laws or by applicable law will be necessarily and properly kept. The books and records include, but are not limited to:

- a) The Corporation's articles and By-laws;
- b) The minutes of meetings of the Members and of any committee of Members;
- c) The resolutions of the Members and of any committee of Members;
- d) The minutes of meetings of the Directors or any committee of Directors;
- e) The resolutions of the Directors and of any committee of Directors;
- f) A register of Directors;
- g) A register of Officers;
- h) A register of Members; and
- i) Account records adequate to enable the Directors to ascertain the financial position of the Corporation on a quarterly basis.

7.7 Signing Authority - Contracts, agreements, deeds, leases, mortgages, charges, conveyances, transfers and assignments of property, leases and discharges for the payment of money or other obligations, conveyances, transfers and assignments of shares, stocks, bonds, debentures, or other securities, agencies, powers of attorney, instruments of proxy, voting certificates, returns, documents, reports, or any other instruments in writing to be executed by the Corporation will be executed by at least two (2) of the Officers or other individuals, as designated by the Board. In

addition, the Board may direct a manner in which the person or persons by whom any particular instrument or class of instruments may or will be signed.

7.8 Non-Budgeted Expenditures - Any non-budgeted expenditure greater than \$30,000 must be approved by Ordinary Resolution of the Members at a meeting of the Members.

7.9 Trusts - The Board may enter into a trust agreement or agreements with a trust company or other trustee as it may deem fit for the purpose of creating a trust fund or funds of which the capital and income may be made available for the furtherance of all or any purpose and objects of the Corporation in accordance with such terms and conditions as the Corporation may prescribe. In any one year the total expense from the Trust Fund shall not exceed \$30,000 without the approval of the Members.

7.7 Property - The Corporation may acquire, lease, sell, or otherwise dispose of securities, lands, buildings, or other property, or any right or interest therein, for such consideration and upon such terms and conditions as the Board may determine.

7.8 Borrowing - The Board may from time to time:

- a) Borrow money on the credit of the Corporation;
- b) Issue, reissue, sell or pledge debt obligations including bonds, debentures, debenture stock, notes or other like liabilities (whether secured or unsecured) of the Corporation;
- c) Give a guarantee on behalf of the Corporation to secure performance of an obligation of any person; and
- d) Charge, mortgage, hypothecate, or pledge all or any currently owned or subsequently acquired real or personal, moveable or immovable property of the Corporation, including book debts, rights, powers, franchises and undertakings, to secure any debt or liability of the Corporation.

7.10 Borrowing Restriction - The Members may, by Special Resolution, restrict the borrowing powers of the Board but a restriction so imposed expires at the next Annual Meeting.

Remuneration

7.9 No Remuneration - All Directors, Officers and members of Committees will serve their term of office without remuneration (unless approved by at a meeting of Members) except for reimbursement of expenses as approved by the Board. This section does not preclude a Director or member of a Committee from providing goods or services to the Corporation under contract or for purchase. Any Director or member of a Committee will disclose the conflict/potential conflict in accordance with these By-laws.

Conflict of Interest

7.10 Conflict of Interest - A Director, Officer or member of a Committee who has an interest, or who may be perceived as having an interest, in a proposed contract or transaction with the Corporation will disclose fully and promptly the nature and extent of such interest to the Board or Committee, as the case may be, will refrain from voting or speaking in debate on such contract or transaction, will refrain from influencing the decision on such contract or transaction, will be subject to the OSA's Conflict of Interest Policy, and will otherwise comply with the requirements of the Act regarding conflict of interest.

7.11 OSA Conflict of Interest Policy - The Directors of the Corporation will additionally comply with the Ontario Soccer Association Conflict of Interest Policy.

ARTICLE VIII AMENDMENT OF BY-LAWS

8.1 Voting - These By-laws may only be amended, revised, repealed or added to by Ordinary Resolution of the Board. Any By-laws amendments will be submitted to the Members at the next meeting of Members and, except for those amendments that are considered fundamental changes, the voting Members may confirm, reject or amend the By-laws by Ordinary Resolution.

8.2 Member Proposal - A Member entitled to vote may make a proposal to make, amend, or repeal a By-law in accordance with the Act which requires at least sixty (60) days' notice.

8.3 Effective Date - By-laws amendments are effective from the date of the resolution of the Directors unless rejected or amended by the voting Members at a meeting of the Members.

ARTICLE IX NOTICE

9.1 Written Notice - In these By-laws, written notice will mean notice which is hand-delivered or provided by mail, fax, electronic mail or courier to the address of record of the individual, Director, Officer, or Member, as applicable.

9.2 Date of Notice - Date of notice will be the date on which receipt of the notice is confirmed verbally where the notice is hand-delivered, electronically where the notice is faxed or emailed, or in writing where the notice is couriered, or in the case of notice that is provided by mail, five (5) days after the date the mail is post-marked

9.3 Error in Notice - The accidental omission to give notice of a meeting of the Board or of the Members, the failure of any Director or Member to receive notice, or an error in any notice which does not affect its substance will not invalidate any action taken at the Meeting.

ARTICLE X DISSOLUTION

10.1 Dissolution - The Corporation may be dissolved in accordance with the Act.

10.2 Assets - Upon the dissolution of the Corporation, any funds or assets remaining after paying all debts will be distributed to clubs or organizations supporting or promoting soccer in Ontario.

ARTICLE XI INDEMNIFICATION

11.1 Will Indemnify - The Corporation will indemnify and hold harmless out of the funds of the Corporation each Director and any individual who acts at the Corporation's request in a similar capacity, their heirs, executors and administrators from and against any and all claims, charges, expenses, demands, actions or costs, including an amount paid to settle an action or satisfy a judgment, which may arise or be incurred as a result of occupying the position or performing the duties of a Director or and any individual who acts at the Corporation's request in a similar capacity.

11.2 Will Not Indemnify - The Corporation will not indemnify a Director or any individual who acts at the Corporation's request in a similar capacity for acts of fraud, dishonesty, bad faith, breach of any statutory duty or responsibility imposed upon him or her under the Act. For further clarity, the Corporation will not indemnify an individual unless:

- a) The individual acted honestly and in good faith with a view to the best interests of the Corporation; and
- b) If the matter is a criminal or administrative proceeding that is enforced by a monetary penalty, the individual had reasonable grounds for believing that his or her conduct was lawful.

11.3 Insurance - The Corporation will, at all times, maintain in force such Directors and Officers liability insurance.

ARTICLE XII FUNDAMENTAL CHANGES

12.1 Fundamental Changes - A Special Resolution of all Members (whether voting or non-voting) is required to make the following fundamental changes to the By-laws or articles of the Corporation. Fundamental Changes are defined as follows:

- a) Change the Corporation's name;
- b) Add, change or remove any restriction on the activities that the Corporation may carry on;
- c) Create a new category of Members;
- d) Change a condition required for being a Member;
- e) Change the designation of any category of Members or add, change or remove any rights and conditions of any such category;
- f) Divide any category of Members into two or more categories and fix the rights and conditions of each category;

- g) Add, change or remove a provision respecting the transfer of a membership;
- h) Increase or decrease the number of, or the minimum or maximum number of, Directors;
- i) Change the purposes of the corporation;
- j) Change to whom the property remaining on liquidation after the discharge of any liabilities of the Corporation is to be distributed;
- k) Change the manner of giving notice to Members entitled to vote at a meeting of Members;
- l) Change the method of voting by Members not in attendance at a meeting of the Members; or
- m) Add, change or remove any other provision that is permitted by the Act.

ARTICLE XIII ADOPTION OF THESE BY-LAWS

13.1 Ratification - These By-laws were ratified by a Special Resolution vote of the Members of the Corporation at a meeting of Members duly called and held on December 10, 2014.

13.2 Additional Amendments – Additional amendments were ratified by a vote of the Members of the Corporation at a meeting of Members duly called and held on December 9, 2015

13.3 Repeal of Prior By-laws - In ratifying these By-laws, the Members of the Corporation repeal all prior By-laws of the Corporation provided that such repeal does not impair the validity of any action done pursuant to the repealed By-laws.